



haringey strategic partnership

Working to become Haringey's Children's Trust Board

NOTICE OF MEETING

Children and Young People's Strategic Partnership Board

TUESDAY, 7TH APRIL, 2009 at 18:30 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS: See membership list set out below.

AGENDA

1. APOLOGIES

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

Members should declare any personal/and or prejudicial interests with respect to agenda items and must not take part in any decision required with respect to these items.

3. URGENT BUSINESS

The Chair will consider the admission of any items of Urgent Business. (Late items of Urgent Business will be considered under the agenda item where they appear. New items of Urgent Business will be dealt with under Item 14 below).

STRATEGIC FOCUS ITEMS:

4. MINUTES (PAGES 1 - 12)

To confirm the minutes of the meeting held on 3 February 2009 as a correct record.

5. HARINGEY'S FIRST COMMUNITY ENGAGEMENT FRAMEWORK (PAGES 13 - 44)

A presentation will also be made.

6. JOINT AREA REVIEW (JAR) ACTION PLAN UPDATE

A verbal update will be provided.

7. DEVELOPMENT OF A CHILDREN'S TRUST BOARD -BRIEFING PAPER (PAGES 45 - 54)

8. PLAY STRATEGY

A verbal update will be provided by the Chair of the Early Childhood Forum and the Children and Young People's Service lead for Play.

9. ADDRESSING NATIONAL INDICATOR 113: PREVALENCE OF CHLAMYDIA IN UNDER TWENTY YEAR OLDS

A presentation will be provided by the Associate Director of Performance, NHS Haringey.

10. CHILDREN AND YOUNG PEOPLE'S PLAN UPDATE (PAGES 55 - 58)

MONITORING ITEMS:

11. PERFORMANCE: MONITORING OF NON LOCAL AREA AGREEMENT INFORMATION (PAGES 59 - 70)

BUSINESS ITEMS:

12. FORUM UPDATES (PAGES 71 - 72)

13. THREE MINUTE UPDATE

Each sector of the Partnership is invited to give a three minute oral update on the most prevalent issues around their sector. Longer items will need to be submitted as a short paper to be tabled at the meeting.

14. NEW ITEMS OF URGENT BUSINESS

To consider any new items of Urgent Business admitted under agenda Item 3 above.

15. ANY OTHER BUSINESS

To consider any items of AOB.

16. SUGGESTED AGENDA ITEMS FOR FUTURE MEETINGS

- Keys to Well-Being
- Obesity Strategy
- Fair Play Strategy
- Contact Point
- Sixteen to Eighteen Transfer
- Youth Summit
- Parent Strategy
- Substance Misuse
- Olympics / Provision of Five Hours of Culture
- Infant Mortality
- Teenage Pregnancy

17. DATES OF FUTURE MEETINGS

Proposed dates for meetings during 2009/10:

- 19 May 2009
- 14 July 2009
- 5 October 2009
- 17 December 2009
- 9 February 2010
- 15 April 2010

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30 March 2009

SECTOR GROUP	AGENCY	NO. OF REPS	NAME OF REPRESENTATIVE
Local Authority	Haringey Council	6	Councillor Lorna Reith , Deputy Leader and Executive Member, Children and Young People (Chair) Councillor Claire Kober , Leader of the Council Councillor Nilgun Canver , Executive Member, Crime and Community Safety Dr Ita O'Donovan , Chief Executive Councillor Dilek Dogus Peter Lewis , Director of the Children and Young People's Service
	Local Safeguarding Children Board (LSCB)	1	Graham Badman , Chair
Health	Haringey Teaching Primary Care Trust	4	Tracey Baldwin Sue Baker (Vice-Chair) Pam Constantinides Penny Thompson
	North Middlesex Hospital trust	1	Claire Panniker
	Mental Health Trust	1	Jane Lithgow
	Whittington Hospital Trust	1	David Sloman
	Great Ormond Street Hospital	1	Jane Elias
Community Representatives	Community Link Forum	3	Ify Adenuga Cenk Orhan Jim Shepley
	HAVCO	1	Melanie Danan
	Learning and Skills Council (London North)	1	Yolande Burgess
	Middlesex University	1	Lucille Allain
	College of North East London	1	Paul Head

Schools	Early Years and Play	1	TBC
	Primary Schools	1	TBC
	Secondary Schools	1	Tony Hartney
	Special Schools	1	Margaret Sumner
Other Community Agencies and Groups	Haringey Probation Service	1	Mary Pilgrim
	Metropolitan Police Youth Offending Service	1	David Grant
	Haringey Youth Council	1	Jean Croot
	Early Childhood Forum	2	Youth Councillor Shayan Mofitzedeh Youth Councillor Adam Jogee
Forum Chairs	Five to Eleven Forum	3	Melian Mansfeild
	Eleven to Nineteen Forum		Barbara Breed
	North		Janette Karklins
Children's Networks	South	3	Jennifer James
	West		Jan Doust
	Total	37	Belinda Evans

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MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)

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Present: Councillor Lorna Reith (Chair), Ify Adenuga, Sue Baker (Vice-Chair), Barbara Breed, Yolande Burgess, Councillor Nilgun Canver, Councillor Dilek Dogus, Jan Doust, Judith Ellis, Belinda Evans, Dave Grant, Jennifer James, Janette Karklins, Peter Lewis, Melian Mansfield, Cenk Orhan, Penny Thompson, Claire Wright)

In Attendance: Xanthe Barker, Mary Connolly, Helena Pugh, Eve Pelekanos, Christine Piscina.

MINUTE NO.	SUBJECT/DECISION	ACTION BY
OBCB66.	<p>APOLOGIES</p> <p>Apologies for absence were received from the following:</p> <p>Graham Badman Tracey Baldwin -represented by Penny Thompson Christine Cocker Dr Pam Constantinides Jean Croot Melanie Danan Jane Elias -Judith Ellis substituted Paul Head -Jane O'Neil substituted Councillor Claire Kober Jane Lithgow Dr Ita O'Donovan Claire Panniker - Claire Wright substituted Jim Shepley Margaret Sumner David Sloman - Claire Wright substituted</p>	
OBCB67.	<p>DECLARATIONS OF INTEREST</p> <p>No declarations of interest were made.</p>	
OBCB68.	<p>MINUTES</p> <p>The Board was advised that the model for governance, consultation and participation was currently being reviewed with a view to forming a new Children's Trust Board.</p> <p>As part of the review the Board's Terms of Reference and those of other relevant bodies were being examined to ensure that they were fit for purpose and that there were no areas of duplication.</p> <p>It was confirmed that once the review was complete the Board would receive the proposed Terms of Reference for the Children's Trust Board. In the meantime the Chair would welcome any comments or suggestions from Board members.</p>	

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	<p>It was noted that a report, requested at the previous meeting, in relation to the mapping and monitoring of areas outside the remit of existing LAA monitoring processes, had not been submitted to this meeting as there were implications arising from the review currently being undertaken. Once this had been completed the Board would receive a report on this.</p> <p>In response to a query, the Board was advised that the full Child Poverty Strategy document had been circulated with the minutes of the previous meeting.</p> <p>RESOLVED:</p> <p>That the minutes of the meeting held on 15 December 2008 be confirmed as a correct record.</p>	
<p>OBCB69.</p>	<p>URGENT BUSINESS</p> <p>No items of Urgent Business were received.</p>	
<p>OBCB70.</p>	<p>COMPREHENSIVE AREA ASSESSMENT BRIEFING</p> <p>The Board received a presentation on the forthcoming Comprehensive Area Assessment (CAA).</p> <p>An overview was given of the scope of the CAA and it was noted that this was comprised of two key strands:</p> <p><u>Area Assessment</u></p> <p>This strand would consider how effectively local public services delivered local priorities, economic prospects, community safety and potential for future improvement.</p> <p><u>Organisational Assessment</u></p> <p>The second strand would consider the use of resources and performance management and how the Council delivered value for money through the combined use of resources and performance management.</p> <p>It was noted that Partners would be inspected by their own inspection regimes and that these would liaise with the Audit Commission.</p> <p>In assessing this four key themes would be considered:</p> <ul style="list-style-type: none"> • Management of finances • Governing business • Managing resources • Managing performance 	

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In terms of the Area Assessment the following key areas would be focussed upon:

- How well do local priorities express community needs and aspirations?
- How well are the outcomes and improvements needed being delivered?
- What are the prospects for future improvements?

It was noted that the Local Authority would be required to produce and publish an Annual Summary, which would include an overview of key priorities, overall successes, challenges and future prospects. It was envisaged that these would form a tool for members of the public wanting to obtain an overview of the Borough.

In addition to this a system of red and green flags would be used to indicate areas where arrangements were considered inadequate to deliver improvement or where exceptional or innovative practice was demonstrated.

The Board was advised that that the CAA would take a more holistic approach to assessing performance and would gather evidence over the course of a year rather than focussing on a limited period.

In terms of specific arrangements for Children's Services, it was noted that Ofsted was developing proposals to meet CAA requirements, which included:

- A three year rolling programme of inspection for all Looked After Children and Safeguarding (including Annual Inspections and unannounced Visits)
- Annual self evaluation
- Performance profiling

The results of these measures would be reported on a quarterly basis by Ofsted and published on its website. The results would also inform the Area and Organisational assessments that would report in November 2009.

In response to a query, regarding the publication of the CAA report, the Board was advised that once this had been circulated to the Chief Executive and appropriate Lead Members, it would be published on the Audit Commission's website.

With respect to the use of flags, which would indicate where arrangements were inadequate to deliver improvement or to highlight exceptional or innovative practice, the Board was advised that these would only be used in these circumstances. Consequently there may be Assessments that consisted solely of a narrative.

It was noted that as part of the Organisational Assessment undertaken

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	<p>of the Metropolitan Police, performance in Haringey would be assessed in comparison with other areas, which were deemed to share similar characteristics. However, areas that Haringey had been grouped with meant that the comparisons drawn were likely to be unfavourable.</p> <p>The Board was advised that the HSP Performance Management Group (PMG) had considered the role of the Voluntary Sector in achieving a good CAA report. In addition to this any Voluntary Sector groups providing services under contract to the Partnership would be considered as part of the inspection process.</p> <p>RESOLVED:</p> <p>That the presentation be noted.</p>	
OBCB71.	<p>CHILD PROTECTION IN HARINGEY: JOINT AREA REVIEW ACTION PLAN PROGRESS REPORT</p> <p>The Board received a report setting out progress that had been made in producing the Joint Area Review (JAR) Action Plan since its meeting in December.</p> <p>The Action Plan had been developed by officers from across the Council and Partner organisations and was intended to deliver a change programme that would serve two functions: addressing the issues raised within the JAR report and then, beyond this, the work required to become an exemplar of good practice.</p> <p>The Plan was currently organised thematically and set out the actions to be taken by theme. Within this the role of the HSP, the C&YPSPB and the new Children's Trust Board, were touched on and this would be expanded upon in the fuller document. Another key issue for the Plan was developing 'reflective' practice and ensuring that there were the mechanisms and forums in place for staff to do this effectively.</p> <p>Concerns were raised that the document presented was not sufficient in detail to allow members of the Board to comment on its content. Particular concern was raised that it was not clear whether concerns, previously raised by the Board, around how areas of overlap covered by the different plans would be monitored.</p> <p>It was noted that several members of the Board had been part of the group responsible for producing the Action Plan. The Board was advised that the process had been inclusive and engaging and that there had been a strong commitment to involving partners.</p> <p>It had not been possible to present the Board with the full working document prior to discussion with the Department for Children, Families and Education (DCFE). There was agreement that the Board should be sent the full version of the Action Plan on 9 February.</p>	<p>P. Lewis/ P. Walker</p>

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	<p>The Action Plan would be considered by the Council's Overview and Scrutiny Committee on 17 February and the Council's Cabinet on 24 February, prior to being submitted to the Secretary of State for approval at the end of February.</p> <p>The Board was advised that the Cabinet Member for Children and Young People and the Director of Children's Services were due to meet with the Secretary of State to discuss progress in implementing the changes recommended in the JAR report. This would form the first of a series of monthly meetings between the Local Authority and the Government Department.</p> <p>In response to a query, the Board was advised the role and responsibilities of Councillors as Corporate Parents were addressed within the full document. In terms of gauging Member's views the Chair had fed these into the process.</p> <p>It was noted that there had been recent reports in the press suggesting that Haringey was experiencing difficulty in recruiting Social Workers. The Board was advised that this was not particular to Haringey and that there was provision within the JAR Action Plan to address this. It was suggested that a measure of the Plans success should be whether staff were attracted to Haringey as a place to work.</p> <p>The Chair requested that once the full document had been circulated representatives from the Voluntary Sector should advise if there were any further areas where their input would be valuable.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the report be noted. ii. That members of the Board should receive the full document on the 9 February and feed in any comments as soon as possible. 	<p>P. Lewis/ P. Walker</p>
<p>OBCB72.</p>	<p>CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD: RISK REGISTER</p> <p>The Board received a report proposing a draft Risk Register, which was required as part of the Risk Management Strategy adopted by the HSP, in July 2008.</p> <p>The Risk Register assessed the risks attached to achieving Local Area Agreement (LAA) targets within the Boards responsibility. It was noted that the CYPSP Advisory Board had taken the lead in developing the Register during discussion with the Council's Head of Audit and Risk Management. Subsequently the document had been amended to make reference to the JAR.</p> <p>It was noted that the Register would need to be updated on a regular basis. As the JAR Action Plan was produced further updates would be</p>	

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	<p>included as necessary.</p> <p>The Chair noted that there were areas within the document where no controller or risk owner was identified. It was confirmed that individuals responsible for these areas would be identified and that the completed document would be circulated to members of the Board.</p> <p>It was suggested that NI 56, in relation to Childhood Obesity, should be amended to include 'a lack of providers' and 'more attractive, less healthy alternative activities' as risks to achieving this target.</p> <p>RESOLVED:</p> <p>That, subject to the amendments set out below, the Risk Register proposed be adopted.</p> <ol style="list-style-type: none"> i. Individuals should be identified where no controller or risk owner was currently identified. ii. In relation to NI 56 'a lack of providers' and 'more attractive, less healthy activities' should be included as risks to achieving this target. 	<p>P. Lewis / P. Walker</p> <p>P. Lewis / P. Walker</p> <p>P. Lewis / P. Walker</p>
<p>OBCB73.</p>	<p>HARINGEY INTEGRATED YOUTH SUPPORT SERVICES AND TARGETED YOUTH SUPPORT STRATEGY IMPLEMENTATION PLAN</p> <p>The Board received a report presenting the Haringey Integrated Youth Support Strategy (HIYSS) Implementation Plan, which had been formulated by a Working Group consisting of members from across the Partnership. The Implementation Plan underpinned the delivery of the HIYSS and this would be supported by each Partners organisation's annual Service Plans.</p> <p>A consultation exercise had been undertaken by the Council's Corporate Consultation team, which had included consultation with children and young people and included three objectives:</p> <ul style="list-style-type: none"> • To determine what young people and stakeholders thought of the current provision • To determine what improvements children and young people would like to see made • To develop a Strategy, Implementation Plan and targeted support that was supported by children and stakeholders <p>Concern was raised that the document did not set out explicitly the commitment and actions being taken to support children and young people from Black and Ethnic Minority (BME) communities. There was agreement that this should be strengthened and that specific reference should be made to the types of support offered.</p>	<p>P. Lewis / J. Karklins</p>

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	<p>It was suggested that reference should be made to the recent expansion of Youth Services, which had enabled activities for young people to be run seven days a week. There was also agreement that there should be further reference to misuse of drugs and alcohol and the effect upon children of parents who abused these substances.</p> <p>The Board was advised that the estimate in relation to the number of young people that would be equipped with skills to assist in delivering the Olympic Games had been calculated on the basis that a quarter of the young people within the appropriate age group would have contact with the Service.</p> <p>The Chair requested that reference should be made to the type of skills that young people participating in this initiative would be equipped with in order to illustrate that these would be useful in a wider context.</p> <p>In terms of monitoring progress in relation to the Implementation Plan it was proposed that a working group should be constituted to fulfil this function. Once the review of the model for governance, consultation and participation had been completed the changes arising from this would need to be reflected within the Implementation Plan.</p> <p>It was noted that the array of Action Plans relating to Children and Young People's Services would need to be drawn together and reviewed to ensure that they were aligned and that there were no areas of duplication. There was agreement that these should also be referenced appropriately and listed within the Implementation Plan.</p> <p>The Board was advised that the new Children and Young People's Plan (C&YPP) would act as the over arching link that would draw all of these together.</p> <p>RESOLVED:</p> <p>That, subject to the incorporation of the points raised above, the Implementation Plan be approved.</p>	<p>P. Lewis / J. Karklins</p> <p>P. Lewis / J. Karklins</p> <p>P. Lewis / J. Karklins</p> <p>P. Lewis / J. Karklins</p>
<p>OBCB74.</p>	<p>CONSULTATION AND TIMELINE FOR THE PREPARATION OF THE CHILDREN AND YOUNG PEOPLE'S PLAN 2009-20</p> <p>The Board considered a report setting out a proposed timeline and actions in preparation for the new Children and Young People's Plan (CYPP) for 2009-20. The CYPP would form the defining statement for the Children's Trust Board and would incorporate the measures set out in the JAR Action Plan.</p> <p>The Board was reminded that the current CYPP had originally been due to conclude in March 2009. However, it was proposed that this should be extended until September in order to allow sufficient time for the new plan to be consulted upon. This would also allow time for guidance that had recently been received from the DCSF to be reflected in the</p>	

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	<p>document.</p> <p>It was noted that consultation in relation to the new Plan had commenced during Summer/Autumn 2008. As part of the consultation process a '2020 Vision Day' had been held to determine what the Plan should aim to achieve over the eleven years.</p> <p>It was confirmed that there would a strong focus on engaging with children and young people and that this would be reflected within the Plan.</p> <p>In response to a query, the Board was advised that the Plan would act as the overarching Plan for services for children and young people and would encompass all of the Strategies and Action Plans that sat beneath it.</p> <p>There was agreement that the new CYPP should include a brief statement setting out what had been achieved by the previous Plan.</p> <p>The Board discussed the membership of the proposed Working Group and there was a commitment from representatives across the partnership to put forward representatives to sit on the Group.</p> <p>It was noted that Great Ormond Street (GOSH) had formed a consultation and research toolkit to be used when consulting with children and young people and there was agreement that there should be discussion outside the meeting to see if this could be used by as part of the consultation in relation to the Plan.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the proposed 2nd Stage Consultation Programme be approved. ii. That the proposed timeline and extension of the existing programme until September 2009, as outlined in the report, be approved. iii. That a Working Group should be established to develop the CYPP 2009-20. iv. That partners advise the Deputy Director SSI of their nominations to the Working Group tasked with developing the new CYPP as soon as possible. 	<p>J. Karklins</p> <p>All</p> <p>J. Karklins/ J. Ellis</p> <p>J. Karklins</p> <p>J. Karklins</p> <p>J. Karklins</p> <p>All</p>
<p>OBCB75.</p>	<p>PERFORMANCE MONITORING: THIRD QUARTER 2008/09</p> <p>The Board considered a report setting out performance against Local Area Agreement (LAA) targets during the Third Quarter of 2008/09.</p>	

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<p>It was noted that information in relation to individual projects, funded from the Area Based Grant (ABG) had not been available when the report was being prepared. It was therefore proposed that a sub group should be established to look at the Third Quarter Performance information in relation to these.</p>	
<p>An overview was provided of the areas where performance was below target and it was noted that NHS Haringey had held a 'Turning the Curve' session to consider how performance against target N1 113, in relation to the prevalence of Chlamydia in under 20 year olds, could be improved.</p>	
<p>It was agreed that the report produced following this session should be circulated to the Board and that a presentation should be given by representatives from NHS Haringey at the next meeting setting out in detail how this was being addressed.</p>	P. Thompson
<p>There was agreement that, in addition to the information presented; future performance reports should identify the lead agency responsible for each target. It was also suggested that cross-cutting targets should be shown separately to targets solely within the Boards responsibility.</p>	P. Lewis/ P. Walker
<p>Concern was raised that the Community Link Forum (CLF) was not being seen as the primary route for obtaining Voluntary and Community Sector expertise and knowledge to help achieve LAA targets. The Chair recognised the important role that the Sector had to play in achieving LAA targets and noted that the CLF should be included and consulted with appropriately.</p>	All to Note
<p>It was noted that an annual report was produced setting out performance in relation to the Key Stages in education and that this was considered in detail by the Council's Overview and Scrutiny Committee on an annual basis. There was agreement that the Board should receive an annual report highlighting any areas of concern or trends.</p>	P. Lewis/ P. Walker
<p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the report be noted. ii. That a sub-group should be established to review the Area Based Grant Programme for 2009/11 and performance and that the sub-group's recommendations should be agreed by the Chair. iii. That the 'Turning the Curve' report referred to above should be circulated to Board members. iv. That future performance reports should identify lead partner responsible for delivering LAA targets. v. That the Board should review an annual overview of Key Stage results, setting out any areas of concern or developing trends. 	<p>P. Lewis/ P. Walker</p> <p>P. Thompson</p> <p>P. Lewis/ P. Walker</p> <p>P. Lewis/ P. Walker</p>

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<p>OBCB76.</p>	<p>FORUM UPDATES</p> <p>The Board received an oral update from each of the Forum Chairs.</p> <p><u>Early Childhood Forum</u></p> <p>The Board was advised that communication with parents had been raised as an issue of concern and that there was a perception that information was not always easy to access, particularly if parents did not have access to the internet.</p> <p>It was also considered that the link between Children's Centres and the Voluntary Sector should be developed further and better articulated.</p> <p>The Forum had discussed the Fair Play Strategy and there was agreement that the Board should also consider this at a future meeting.</p> <p><u>Five to Eleven Forum</u></p> <p>The Primary Capital Programme had been discussed and the key issue arising from this would be managing the delivering of projects led by the Better Schools for the Future (BSF) team.</p> <p>As part of the 'Staying Safe' initiative a range of stakeholders were being consulted and the results of this would be used to inform the launch of the Strategy.</p> <p><u>Eleven to Nineteen Forum</u></p> <p>The Forum was due to meet in March and the key issue for discussion would be its merger with the Schools Transformation Board (STB), the new structure around this, the creation of the Children's Trust Board (CTB) and how all of these elements would fit together.</p> <p>There was agreement that a brief written summary of discussion should be submitted rather than oral updates at future meetings.</p> <p>RESOLVED:</p> <ul style="list-style-type: none"> i. That the oral updates provided be noted. ii. That a brief written summary of the key issues considered by the Forums should be submitted at future meetings. 	<p>P. Walker</p> <p>P. Walker</p> <p>P. Walker/Forum Chairs</p>
<p>OBCB77.</p>	<p>NEW ITEMS OF URGENT BUSINESS</p> <p>No new items of Urgent Business were received.</p>	

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OBCB78.	<p>ANY OTHER BUSINESS</p> <p>The Board was advised that the findings of the second Serious Case Review (SCR) would be published at the end of February.</p> <p>In response to a request to bring forward the start time of meetings there was a general consensus that this should remain at 6.30pm to enable Board members working during the day to attend.</p>	<p>All to Note</p> <p>All to Note</p>
OBCB79.	<p>SUGGESTED AGENDA ITEMS FOR FUTURE MEETINGS</p> <p>There was agreement that the items listed below should be considered at the next meeting:</p> <ul style="list-style-type: none"> • Development of Children's Trust Board (including draft Terms of Reference) • Annual Safeguarding Report • Addressing NI 133 – Prevalence of Chlamydia in Under 20 Year Olds • Play Strategy <p>It was also agreed that the Parent's Strategy should be considered a future meeting.</p>	
OBCB80.	<p>DATES OF FUTURE MEETINGS</p> <p>The draft meeting dates for 2009/10 were noted.</p>	<p>All to Note</p>

The meeting closed at 8.45pm.

COUNCILLOR LORNA REITH

Chair

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haringey strategic partnership

Meeting: Children and Young People's Strategic Partnership Board

Date: 7 April 2009

Report Title: Haringey's First Community Engagement Framework

Report of: Sharon Kemp, Assistant Chief Executive, PPP&C, Haringey Council

Purpose

The purpose of this report is to:

- Inform the Children and Young People's Strategic Partnership Board of the development of Haringey's first Community Engagement Framework
- Ask Board members to respond to the Community Engagement Framework consultation

Summary

On 3 December 2008 the HSP's Performance Management Group (PMG) agreed that Haringey Strategic Partnership would develop a framework to co-ordinate and strengthen community engagement work, and that a multi-agency group would be formed to take forward this work.

The Community Engagement Framework (CEF) will reaffirm the commitment of the HSP to community engagement and promote a shared understanding of associated principles. It will also identify and prioritise areas which need further development.

The HSP on 26 February 2009 received:

- an update on the development of the CEF
- an update on the work of the multi-agency project group that has been established to develop the CEF
- the draft CEF consultation document

The HSP made suggestions to amend the CEF and agreed that, following those amendments, the CEF could go out for public consultation.

The consultation document is now available online at:

<http://www.haringey.gov.uk/framework>

The consultation document and questionnaire are also attached as an

appendix to this report.

CYPSP Board members are asked to consider the draft CEF, particularly the consultation questions, and provide comments and suggestions within the consultation deadline of **21 April 2009**.

Board members are also asked to circulate the draft CEF within their organisations and to their community contacts for comment by 21 April 2009.

Legal/Financial Implications

The new statutory duty to involve is not well defined legally and there is considerable discretion in how to implement this in accordance with Guidance. This strategic framework should help us to engage a wide variety of community groups in the early formulation of local decisions and policy-making thus fulfilling the underlying purpose of the new duty.

There are no direct financial implications immediately arising from the development a Community Engagement Framework in Haringey. The Action Plan arising from the CEF, when developed, may have resource implications needing detailed consideration at that stage.

Recommendations

That the Board considers the CEF consultation document, particularly the consultation questions, and provides comments and suggestions

For more information contact:

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Title: Head of Corporate Policy
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Name: Kirsty Fox
Title: Corporate Strategy & Policy Manager
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Background information:

The Haringey Strategic Partnership (HSP) is currently developing a Community Engagement Framework (CEF). The Framework will be the key reference point for community engagement by HSP organisations. It will set out the vision and principles for community engagement by HSP organisations in Haringey. The draft aim of the CEF is to enable the HSP:

‘To engage with local communities and empower them to shape policies, strategies and services that affect their lives.’

There are many reasons for developing a CEF. These include:

1. Empowering people to define and shape their own community
2. Responsive services tailored to meet people’s needs
3. Better informed citizens
4. Better monitoring and measuring of performance
5. Encouraging democratic involvement
6. Building responsible citizenship
7. Improving relationships between partner agencies and the public
8. Building capacity of people to take part in engagement activities
9. Meeting our statutory obligations

The Framework builds on our responsibilities contained within the Sustainable Community Strategy (SCS), which provides the overarching direction for the borough. The principles of this Framework support **all** of the SCS outcomes, and in particular:

- **People at the heart of change**
- **Be people and customer focused**

Haringey’s Local Area Agreement also clearly demonstrates the HSP’s commitment to community engagement. It contains the following targets, which will allow us to measure and monitor this Framework:

- NI1: Percentage of people who believe people from different backgrounds get on well together in their local area
- NI4: Percentage of people who feel that they can influence decisions in their locality
- NI 6: Participation in regular volunteering
- NI 7: Environment for a thriving third sector
- NI140: Fair treatment by local services - proxy to what extent does your local council treat all types of people fairly

Comprehensive Area Assessment (CAA)

The Audit Commission will be testing the level and quality of public engagement and empowerment as part of the CAA assessment process. We will be assessed to see how well vulnerable and marginalised groups are involved in local decision making. One of the three key CAA questions will look at the partnership’s understanding of local needs and aspirations and ensure that this knowledge has been used in the development of local priorities. The purpose of this is to ensure that there are clear priorities,

based on understanding of need, and that there is a shared commitment to the achievement of these priorities.

Multi-agency project group

A multi-agency project group to develop the CEF was established in December 2008. Representation and involvement from partner agencies has been very strong.

The group has developed the aim, objectives, principles and scope of the CEF. The group has undertaken an initial mapping exercise of community engagement work across partner organisations, and will use this to inform the development of the CEF Action Plan.

Consultation process

The consultation process is planned to take place in three phases. An initial consultation process has already taken place to inform the development of the Community Engagement Framework. Details of this initial process are as follows:

Consultation phase 1:

- The first phase of community consultation took place between 19 January 2009 and 13 February 2009.

Consultation phase 2:

- The second phase of consultation will take place between early March and 21 April 2009
- The consultation document will be sent out to community and voluntary groups and will be available on the Haringey Council website.
- The questionnaire accompanying the document will ask for specific comments on the vision, definition and principles of the CEF.
- The CEF will also be discussed at the HSP thematic board and relevant sub board meetings and Haringey's Community Link Forum meeting.

Following the second consultation phase, the following will take place:

- Consultation responses will inform the final draft of the CEF.
- The CEF will be taken to the HSP for adoption on 27 April 2009.
- The final CEF document will be made available on partner websites
- The multi-agency group will continue to meet for a time-limited period in order to develop the CEF Action Plan and accompanying Equality Impact Assessment.

Consultation phase 3:

- The third phase of the consultation will take place later in the year and will focus on the Action Plan to be developed following agreement of the Framework.



Consultation Document:

Haringey's First Community Engagement Framework:

*Working together transparently so
communities can influence and
improve public services*

March 2009

What is this consultation document about?

This document is asking for your views on the first Community Engagement Framework for the borough of Haringey. The Framework will set out the aim and principles for community engagement in the borough.

Earlier this year we asked you how you would like to be engaged in decision making locally. We have used this information together with views expressed during previous consultations to write a draft Community Engagement Framework. Findings of this consultation will be available at www.haringey.gov.uk/framework

This consultation is your opportunity to engage in the debate that will influence the final Framework. **No commitment has been made yet to the proposals put forward in this document.** We want to hear what you think the Framework should say and what we should be doing to improve engagement in the borough.

We are happy to translate it into other languages or send it to you in other formats.

Please contact:

Janette Gedge
Consultation Manager
Haringey Council
8th Floor River Park House
225 High Road
London N22 8HQ

E mail: janette.gedge@haringey.gov.uk

Phone: 020 8489 2914

Contents:

Page 3	Why are we developing a Community Engagement Framework?
Page 3	Who is developing the Community Engagement Framework?
Page 4	What are we asking you to do?
Page 5	The Draft Framework
Page 14	What Priority Actions should we undertake?
Page 14	What we will do next

Please see the enclosed questionnaire and freepost envelope.

Why are we developing a Community Engagement Framework?

By developing a Community Engagement Framework we aim to raise the profile, improve the quality and achieve better co-ordination of community engagement locally. Benefits for local people will include:

1. Empowering people to define and shape their own community
2. Responsive services tailored to meet people's needs
3. Better informed citizens
4. Encouraging democratic involvement
5. Building responsible citizenship
6. Building capacity of people to take part in engagement activities
7. Improving relationships between partner agencies and the public
8. Better monitoring and measuring of performance
9. Meeting our statutory obligations

Who is developing the Community Engagement Framework?

The Framework is being developed by the Haringey Strategic Partnership (HSP). The HSP is an alliance of local public agencies, community groups and businesses working together to improve public services and address the key issues in the borough. The HSP's aim is to improve local public services through working together and that is why your views on the Community Engagement Framework are important.

The Haringey Strategic Partnership is made up of the representatives from the organisations below:

- Barnet, Enfield and Haringey Mental Health Trust
- College of North East London (CONEL)
- Greater London Authority
- Haringey Association of Voluntary & Community Organisations (HAVCO)
- Haringey Community Link Forum
- Haringey Council
- Haringey Members of Parliament
- Haringey Registered Social Landlords
- Haringey Youth Council
- Homes for Haringey
- Job Centre Plus
- Learning & Skills Council
- London Fire Brigade
- Metropolitan Police
- Middlesex University
- NHS Haringey
- The Bridge New Deal for Communities
- It also includes representatives from the thematic sub groups reporting to the HSP.

What are we asking you to do?

We would like you to read this consultation document on Haringey's first Community Engagement Framework and let us know your views by completing the accompanying questionnaire.

Please give us your views either by:

- completing and returning the accompanying questionnaire in the freepost envelope or
- completing the questionnaire online at www.haringey.gov.uk/framework

PLEASE RETURN THE QUESTIONNAIRE BY 21 April 2009

If you have any questions please get in touch with the Corporate Policy Team using the contact details below.

Your views will be used to produce the final version of the Community Engagement Framework. We aim to take this to the Haringey Strategic Partnership Board on 27 April 2009 for final agreement. The final version of the Framework will be available at www.haringey.gov.uk/framework or as a hard copy from:

Corporate Policy Team
Haringey Council
7th Floor River Park House
225 High Road
London N22 8HQ

E mail: policy@haringey.gov.uk

Phone: 020 8489 2979

Thank you for taking part in this consultation. We look forward to hearing your views.

Yours sincerely



Cllr Claire Kober
Chair, Haringey Strategic Partnership

Consultation draft

Haringey's first Community Engagement Framework:

Working together transparently so communities can influence and improve public services

Executive Summary

Haringey's first Community Engagement Framework (CEF) reaffirms the Haringey Strategic Partnership's understanding of and commitment to community engagement.

Our **definition** of community engagement includes the following activities:

- Informing
- Finding out
- Consulting
- Involving
- Collaborating
- Empowering

The **aim** of the Framework is to enable the Haringey Strategic Partnership (HSP):

'To engage with local communities and empower them to shape policies, strategies and services that affect their lives.'

The Framework will develop and extend good practice across organisations in the partnership. It does not prescribe community engagement activity, but acts as a guide to inform community engagement work.

The Framework includes clear **principles** to be used when carrying out community engagement activities in Haringey. The HSP partners will:

- Work in partnership to join up our engagement activities
- Engage when it will make a difference
- Be clear about what we are asking
- Be inclusive and aim to engage with all communities where appropriate
- Communicate the results of engagement activity

An Action Plan to accompany the Framework will be developed to identify the outcomes and related priorities for improving community engagement in the borough.

Consultation draft

Foreword by the Chair of the Haringey Strategic Partnership

We are not starting from scratch. We recognise that good community engagement activity has and is happening in the borough. However, this is the first time that the HSP has taken a common approach to community engagement. Through the development and implementation of the Framework we hope to raise the profile, improve the quality and achieve better co-ordination of community engagement locally. Our purpose is to improve people's lives and the quality of public services, and make better use of resources.

To help us develop the Framework, we listened to what people have told us, reflected on previous and current community engagement in the borough and looked at research that has already been done here¹ and elsewhere in the country. This includes consideration of recent developments in national government policy and legislation, particularly the Government's white paper 'Communities in Control' and the new 'duty to involve' in the Local Government and Public Involvement in Health Act 2007.

The Framework has been signed up to by all members of the HSP and therefore applies to all the organisations on and sub groups under it.

Signatories to the framework

To be inserted

¹ *Public officials and community involvement in local services*, Joseph Rowntree Foundation, November 2008

Consultation draft

1. Introduction

Community engagement goes far beyond just consulting local people and communities. It lies at the heart of the services provided by the organisations that make up the Haringey Strategic Partnership.

As Hazel Blears MP, Secretary of State for Communities and Local Government, has stated, community engagement is central to local service delivery:

"Bringing government closer to people, passing power from Whitehall to the town hall and direct to local communities, isn't just the right thing to do. It's the best way to revitalise the local roots of our democracy... the surest way of making local services reflect people's needs [and] the only way we can get to grips with some of the biggest challenges we face – from climate change to childhood obesity."

(Speech to the Development Trusts Association Annual Conference, 17 September 2007)

Appendix A describes the national context for this work.

2. Why a Community Engagement Framework?

There are a number of compelling reasons why community engagement is central to the work of the HSP. Engaging with our local communities will help us to meet our Sustainable Community Strategy vision of:

'A place for diverse communities that people are proud to belong to.'

The **benefits** of achieving our vision are described below:

1. Empowering people to define and shape their own community:

People have a right to shape and influence their own community. Getting people involved in shaping their own communities can help to create a greater sense of belonging.

2. Responsive services tailored to meet people's needs:

Community engagement is central to evidence based policy and practice. Engagement with local people will help to plan and develop services that are more appropriate and responsive to their needs.

3. Better informed citizens:

Engaging with local communities can bring greater understanding of the HSP policies and priorities. Community engagement can help to explain to local people the competing demands on local resources and help to manage expectations.

4. Encouraging democratic involvement:

Community engagement is an exercise in participatory democracy which many people enjoy. The expansion and development of community engagement can reinvigorate the democratic process.

Consultation draft

5. Building responsible citizenship:

If communities are able to play a significant role in improving the area they live in they are more likely to develop a greater sense of responsibility or ownership. This strengthens the role of communities in the management of their neighbourhoods.

6. Building capacity of people to take part in engagement activities:

Community engagement can help to build the capacity of participants by developing their knowledge and skills. They will learn about their community, its issues, organisational structures and processes. Community engagement can also help to develop practical skills: for example, communication, surveying and interviewing.

7. Improving relationships between partner agencies and the public:

Community engagement makes organisations more accessible and open to the communities they serve which can, in turn, make services they provide more responsive to the needs of communities.

8. Better monitoring and measuring of performance:

Community engagement, as performed through quantitative and qualitative assessments (surveys, focus groups and interviews) will provide the HSP with evaluative feedback essential for establishing baseline data and monitoring performance.

9. Meeting our statutory obligations:

There are a number of statutory obligations on the HSP to engage with communities. Consultation is at the core of the Sustainable Community Strategy and community involvement is important in building local evidence for assessments within the Comprehensive Area Assessment.

3. What do we mean by engagement?

There are many different words used to describe community engagement – ‘empowerment’, ‘involvement’, ‘consultation’ and ‘research’ are just a few. All of these activities are important in engaging communities. All are equal in merit. We are working towards **empowering** local citizens but recognise that different methods of engagement are appropriate for different circumstances.

In Haringey we have defined the following different types of activity as community engagement:

- Informing
- Finding out
- Consulting
- Involving
- Collaborating
- Empowering

All these activities include getting the participants’ views on the activity as well as feeding back the results of it to those who took part. Examples of these different types of community engagement are outlined on the following page.

COMMUNITY ENGAGEMENT ACTIVITIES

Informing:
This is the simplest form of engagement and is all about giving information to communities and stakeholders
E.g. web sites, newsletters and leaflets

Finding out
This is where research is undertaken in order to find out new knowledge and understanding of our community
E.g. NHS Community Survey

Consulting:
This is used to have a dialogue with our citizens to inform decision-making
E.g. Statutory consultation on school admission arrangements; consultation on the Sustainable Community Strategy; Local Area Assemblies

Involving:
This is where citizens are involved in decision-making on the future of their communities
E.g. Safer Neighbourhood Ward Panels; Young Advisors to Council

Collaborating:
This involves people and organisations both deciding and acting together and also sharing responsibility
E.g. Haringey Community Link Forum

Empowering:
This is the most ambitious level of engagement where communities develop and implement their own plans with support from the statutory and voluntary sector
E.g. Learning Disabilities services run by service users

Q1. Are these the right types of community engagement for Haringey?

Q2. Are there any other activities that should be included? If so, what are they?

Q3. Are these descriptions of community engagement activities clear? If not please describe...

Consultation draft

4. What are the HSP's existing commitments to community engagement?

This Framework builds on our responsibilities contained within the Sustainable Community Strategy (SCS), which provides the overarching direction for the borough. The principles of this Framework support **all** of the SCS outcomes, and in particular:

- **People at the heart of change**
- **Be people and customer focused**

Haringey's Local Area Agreement also clearly demonstrates the HSP's commitment to community engagement. It contains the following targets, which will allow us to measure and monitor this Framework:

- NI1: Percentage of people who believe people from different backgrounds get on well together in their local area
- NI4: Percentage of people who feel that they can influence decisions in their locality
- NI 6: Participation in regular volunteering
- NI 7: Environment for a thriving third sector
- NI140: Fair treatment by local services - proxy to what extent does your local council treat all types of people fairly

5. Aim of Haringey's Community Engagement Framework

The **aim** of this Community Engagement Framework is to enable the HSP partners:

'To engage with local communities and help empower them to shape policies, strategies and services that affect their lives.'

Q4. Do you think this is the right aim for the Community Engagement Framework? If not, what aim would you suggest?

Consultation draft

6. Haringey's Community Engagement Principles

The Framework develops and extends good practice across organisations in the partnership. It does not prescribe community engagement activity, but acts as a guide to inform community engagement work across the HSP. It draws together the actions of partners. We have developed a set of principles to be used in carrying out community engagement activities.

We will:

1. Work in partnership to join up our engagement activities

- Adopt the COMPACT way of working which promotes good practice in partnership working
- Work together to co-ordinate engagement activities and resources where possible, to avoid duplication and over-engagement
- Build trust between our communities and the HSP
- Ensure that the HSP has a clear understanding of Haringey's communities and a commitment to engaging with them
- Enhance community leadership by ensuring that voluntary and community organisations are effectively represented across the HSP

2. Engage when it will have make a difference

- Engage where there is a real opportunity for people to influence decisions on those issues which local people care about
- Engage when an initiative will have direct implications for local people
- Ensure that the outcomes of community engagement are used to plan and deliver services, strategies and policies that reflect the needs and aspirations of local communities
- Engage where there is an identified lack of knowledge among HSP partners
- Promote the principles of community engagement within the work of all agencies of the HSP and ensure that engagement is carried out to a consistently high professional and ethical standard

3. Be clear about what we're asking

- Make the aim of engagement clear
- Provide clarity for local partners and local people about the opportunities there will be to shape services and what the benefits might be
- Be honest about what can and can't be achieved or influenced from the beginning
- Ensure that participants understand what they are taking part in and how their views will be used
- Ensure that there are engagement opportunities from the beginning of any process to develop policies, strategies and services
- Ensure that participants understand when consultation has finished and what will happen next

4. Be inclusive and aim to engage with all communities where appropriate

- Ensure that individuals have the opportunity to express their views and know that these views will be listened to and respected
- Take into account particular needs of individuals or groups and aim to overcome any difficulties people may have in engaging

Consultation draft

- Aim to involve communities that do not usually engage
- Ensure that communities who are directly affected by an initiative are aware of engagement opportunities
- Ensure that engagement methods are accessible and appropriate to the communities or individuals who are participating

5. Communicate the results of engagement activity

- Ensure that communities are aware of the impact of their input by making sure participants receive feedback as soon as possible, and that they are told when this will be
- Ensure that communities who are affected by an initiative receive feedback on engagement activities, through a variety of channels where appropriate
- Give participants the opportunity to feed back to us on the engagement process
- Review and evaluate the engagement process and learn from it

6. Build capacity of communities to take part in engagement activities

- Ensure that the statutory and voluntary sector are supported to develop their skills and capacity in order to facilitate communities to engage effectively
- Establish a coordinated and consistent approach to community engagement including better use of resources and sharing information between partners

Q5. Do you think these are the right principles for community engagement in Haringey? If not, what others would you suggest?

We recognise that we need both human and financial resources to ensure good quality engagement and that organisations will have different access to these. We hope this framework will help us to make better use of all our existing resources, by changing our ways of working including sharing ideas, facilities, expertise and good practice. We aim to be transparent about the level of resources we have for improving community engagement locally by making sure that the priorities included in the final framework are adequately resourced.

7. How was this Framework developed?

We set up a multi-agency project group to develop this Framework. This group undertook engagement activities with local stakeholders, community groups and individuals to make sure the Framework focuses on those issues which local people care about. Engagement activities included: (details to be written following all consultation activities)

Consultation draft

8. How will we implement the Framework?

During the process of developing the Framework key actions will emerge as being essential to improving community engagement in Haringey and achieving the aim of the Framework.

The partner organisations will work together to deliver the aim of the Framework and the multi-agency group will lead on the development of priorities and an accompanying action plan which will be monitored by the Performance Management Group of the HSP. The multi-agency project group has started this process by mapping existing community engagement work. This will be developed further following consultation on this draft framework.

While it is unlikely that the Framework will change significantly, it will be reviewed after one year to ensure that it is having a positive impact on the way community engagement is undertaken in Haringey. After this, the Framework will be reviewed every three years by a multi-agency group.

Q6. Do you think this is the timescale and process for reviewing the Framework? If not, could you give another suggestion?

Equalities Impact Assessment:

An initial Equalities Impact Assessment (EIA) of the Framework is being carried out on the Framework and will be available at www.haringey.gov.uk/framework. A full EIA will be undertaken when the Action Plan is developed.

Further information:

For further information on Haringey's Community Engagement Framework please contact: **(to be confirmed)**

Consultation draft

What Priority Actions should we undertake?

Having considered the draft aim and principles of the Framework, we would like you to think about priority actions we should undertake to help us to achieve them. Some suggestions are given below. We would like to know what your **top 3 priority actions** would be, **either from those listed below or any new actions you would like to suggest.**

The suggested actions below are listed in no particular order:

- A. Publicise details of engagement opportunities in Haringey
- B. Investigate the potential for a common approach to research to be used across HSP partner organisations
- C. Set up a cross-sector engagement development programme that can be undertaken by community groups, frontline staff, policy staff and community representatives
- D. Ensure community engagement awareness and the COMPACT way of working is part of staff induction programmes in all statutory agencies
- E. Establish an evaluation process for all engagement activities to:
 - ensure that we use the results to improve local services
 - identify best practice and learn from mistakes
- F. Establish an annual conference for engagement workers

Q7. What would your top 3 priority actions be, either from those listed or any new actions you would like to suggest?

Q8. Do you have any other comments or suggestions to make about the Framework?

What we will do next

Your views will be used to produce the final version of the Community Engagement Framework. We aim to take this to the Haringey Strategic Partnership on 27 April 2009 for final agreement. The final version of the Framework will be available at www.haringey.gov.uk/framework or as a hard copy from:

Corporate Policy Team
Haringey Council
7th Floor River Park House
225 High Road
London N22 8HQ

E mail: policy@haringey.gov.uk

Phone: 020 8489 2979

Consultation draft

Appendix A

National Policy Context

Over the past few years, central government has placed increasing emphasis on how councils empower and engage people in all aspects of local public services. This is seen as essential to help renew local democracy, improve trust in public institutions, enhance community cohesion and encourage an active citizen culture.

The Government's White Paper on community engagement, 'Communities in control: real people, real power' sets out new duties for local authorities to engage with and empower local people. As of April 2009, local authorities have a duty to inform, consult and involve communities in local decisions, policies and services.

The following national policies demonstrate central government's drive towards involving communities:

- Local Government and Public Involvement in Health Act (2007)
- White Paper: Strong and Prosperous Communities (2006)
- White Paper: Communities in Control: real people real power (2008)
- Sustainable Communities Act (2008)
- Discussion Paper: National Framework for Greater Citizen Engagement (2008)
- Planning for a sustainable future (2007)
- Draft Local Democracy, Economic Development and Construction Bill (2008)
- Draft Policing and Crime Bill (2008)
- NHS Act (2006)

Definitions

Communities and Local Government (CLG) define community engagement as *'the process whereby public bodies reach out to communities to create empowerment opportunities'*.

CLG definition of empowerment is *'the giving of confidence, skills and power to communities to shape and influence what public bodies do for or with them.'*²

The Metropolitan Police define community engagement as *'the proactive harnessing of the energies, knowledge and skills of communities and partners not merely to identify problems but also to negotiate priorities for action and shape and deliver solutions.'*³

The National Institute for Health and Clinical Excellence guidance on community engagement states that it *'refers to the process of getting communities involved in decisions that affect them.'*⁴

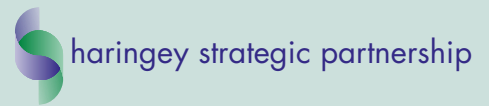
² See *An Action Plan for Community Empowerment: Building on Success* (CLG, 2007), p.12 for both definitions

³ See the Metropolitan Police Authority and Metropolitan Police Service, *Community Engagement Strategy 2006-2009*, p.5

⁴ See National Institute for Health and Clinical Excellence Public health guidance 9, *Community engagement to improve health*, February 2008, p.5

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COMMUNITY ENGAGEMENT FRAMEWORK QUESTIONNAIRE



Name:

Which organisation are you responding for? (if any):

E-mail address: Postcode:

Do you belong to any other organisations? If so, please state which:

1. Are these the right types of community engagement for Haringey?
(See P9 of framework)

Yes No

2. Are there any other activities that should be included?
(See P9 of framework)

Yes No

If so, what are they?

3. Are these descriptions of community engagement activities clear?
(See P9 of framework)

Yes No

If not please describe...

4. Do you think this is the right aim for the Community Engagement Framework?
(See P10 of framework)

Yes No

If not, what aim would you suggest?

5. Do you think these are the right principles for community engagement in Haringey?
(See P12 of framework)

Yes No

If not, what others would you suggest?

6. Do you think this is the right timescale and process for reviewing the Framework?
(See P13 of framework)

Yes No

If not, could you give another suggestion?

7. What would your top 3 priority actions be, either from those listed or any new actions you would like to suggest?
(See P14 of framework)

1.

2.

3.

8. Do you have any other comments or suggestions to make about the Framework?

Please return this questionnaire in the enclosed prepaid envelope by 21 April 2009. Thank you for your views.

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haringey strategic partnership

Developing the HSP's Community Engagement Framework

**Children & Young People's Strategic Partnership
Board –
7 April 2009**

Why a Community Engagement Framework?

- Reaffirm HSP's commitment to community engagement
- Promote shared partnership understanding of principles of community engagement
- Identify and prioritise areas for development

National & Local Drivers

- **CLG definition of Community engagement:**
‘the process whereby public bodies reach out to communities to create empowerment opportunities’
- **National Drivers:** LGPIH Act & others
- **Local Drivers:**
 - Local Area Agreement targets
 - Comprehensive Area Assessment: How well do local priorities express community needs and aspirations?

Benefits of Community Engagement

- **Empowering people to shape their community**
- **Responsive services tailored to meet people's needs**
- **Better informed citizens**
- **Better monitoring and measuring of performance**
- **Encouraging democratic involvement**
- **Building responsible citizenship**
- **Improving relations between partner agencies and the public**
- **Building capacity**
- **Meeting our statutory obligations**

What do we mean by 'engagement?'

- **Informing** e.g. websites, newsletters
- **Finding out** e.g. NHS Survey
- **Consulting** e.g. Statutory consultations, Local Area Assemblies
- **Involving** e.g. Safer Neighbourhood Ward panels
- **Collaborating** e.g. Community Link Forum
- **Empowering** e.g. LD services run by service users

How are we developing the CEF?

- HSP's Performance Management Group leads CEF development
- A multi-agency sub-group of the PMG is meeting regularly
- 3 phases of community consultation scheduled
- Framework to be agreed at April HSP meeting
- Action Plan to be developed during 2009-10

Engagement Principles

- Findings from consultation phase 1 have informed the draft Framework:
- Community groups told us: to evidence that their views had been acted on. A principle of the draft CEF is to **Communicate the results of engagement activity**
- Community groups told us: to target people from ethnic minorities; to hold engagement activities in environments where people feel comfortable. A principle of the draft CEF is to **Be inclusive and aim to engage with all communities where appropriate**
- Community groups told us to engage on specific issues. A principle of the draft CEF is to **Engage when it will make a difference**

Next Steps

- **Encourage community groups and contacts to complete online consultation**
 - **Consider consultation questions as group now**
- OR**
- **give responses by deadline of 21 April**
 - **www.haringey.gov.uk/framework**

Further information

Helena Pugh
Head of Corporate Policy, Haringey Council
Helena.pugh@haringey.gov.uk
020 8489 2509

Kirsty Fox
Corporate Policy Manager, Haringey Council
Kirsty.fox@haringey.gov.uk
020 8489 2979

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Meeting: Children and Young People's Strategic Partnership

Date: 7 April 2009

Report Title: Development of Children's Trust – Briefing Paper

Report of: Chief Executive Haringey Council

Summary

This report sets out draft proposals for the creation of a Children's Trust to replace the current Children's and Young People's Strategic Partnership within Haringey's Strategic Partnership.

Recommendations

It is recommended that the Partnership Board consider the proposals and issues described in this report and agree a process for bringing a firm proposal to create a Children's Trust to the next CYPSP.

Financial/Legal Comments

There are no financial implications within this report however the actual creation of the Children's Trust may have implications for the future expenditure and Income amongst the Strategic partners.

There will be legal implications of creating a legal based partnership and these are still being assessed and will be the subject of a further report once the formal views of partners have been assessed.

For more information contact:

Name: Tim Dauncey
 Title: Interim Director of Special Projects
 Tel: 020 8489 2337
 Email address: Tim.Dauncey@haringey.gov.uk

1. Background

The Joint Area Review report into Haringey's Children Services identified the need to improve governance of safeguarding arrangements for children.

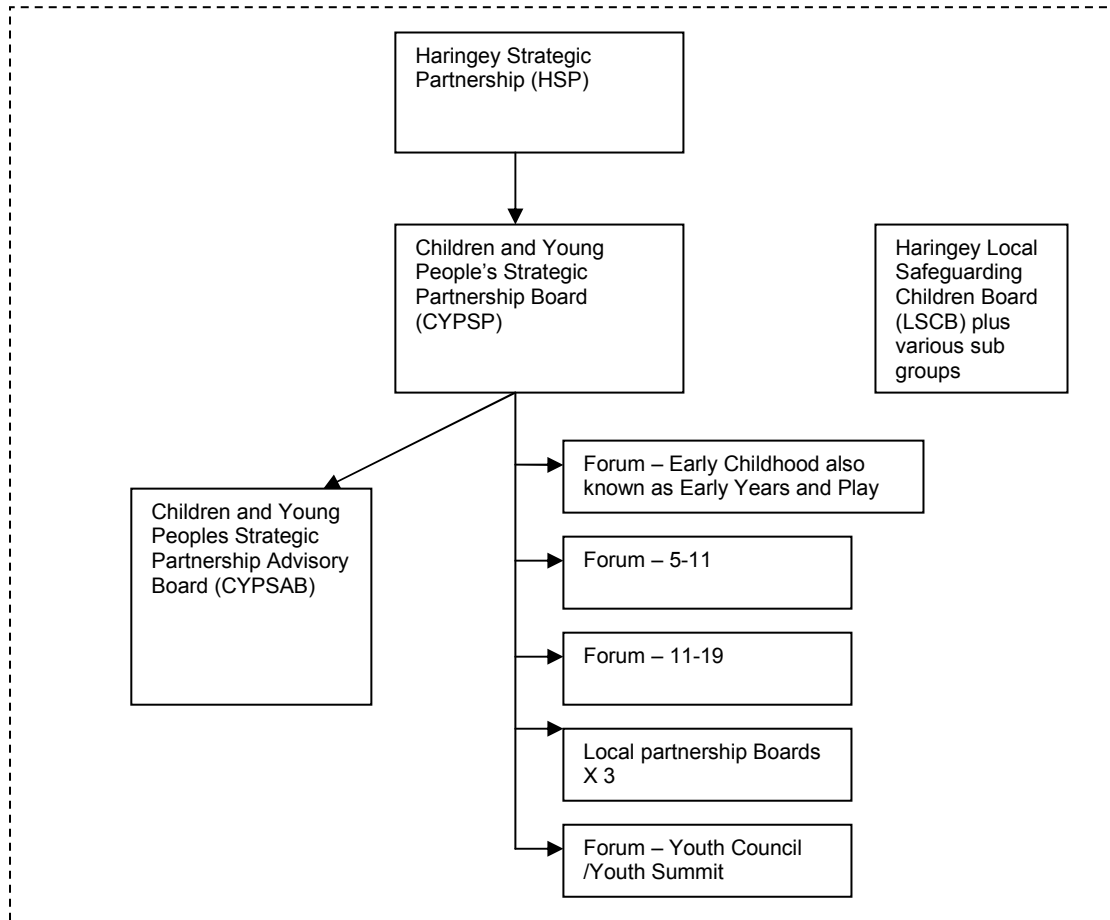
The meeting of the CYPSP Board 3rd February 2009 were advised that the model for governance, consultation and participation was currently

being reviewed with a view to transforming into a Children’s Trust. As part of the review the Board’s Terms of Reference and those of other relevant bodies were being examined to ensure that they were fit for purpose and that there were no areas of duplication.

It was confirmed that once the review was complete the Board would receive draft Terms of Reference for a proposed Children’s Trust.

2. Current Haringey Strategic Partnership Governance Structure

The current governance structure for the HSP is as set out below:



2.1 Children and Young People’s Strategic Partnership Board

This is one of the Theme Boards established by the HSP. The purpose of the Board was to develop partnership working, strategic planning and joint commissioning of children and young people’s services. Its responsibilities include delivering the Sustainable Community Strategy and the Local Area Agreement as they relate to children and young people.

The aims of the current CYPSP were defined as follows:

- Improve the outcomes for children and young people who live in, use local services and visit Haringey through closer and formal planning/ working relationships between all relevant stakeholders across the diverse community.
- Work closely with all relevant people and organisations, including capacity building and training to enable appropriate levels of involvement and decision making.
- Aim to reduce inequalities in outcomes for children and young people through multi agency actions of partner organisations.
- Check that services are delivered in ways that service users want and like.
- Make sure that services are provided without discrimination on the grounds of age disability gender race and sexuality.
- Make sure that the services are ethnically and culturally sensitive.
- Ensure services are responsive to the priorities of the people of Haringey.
- Make sure that the HSP hears the views of children and young people.

The proposal set out below is to delete this body and set up a Children's Trust.

2.2 The Children and Young People's Strategic Partnership Advisory Board (CYP SAB)

This is a partnership group reporting to the CYPSP. It is made up of representatives of the principal forums and agencies concerned with provision for children, young people and their families in Haringey. It draws together views from across the forums and stakeholders supporting the CYPSP in monitoring of Changing Lives, and makes recommendations to the CYPSP.

It is proposed this Board is deleted and replaced as part of the setting up of a Children's Trust.

2.3 Forums of CYPSP

There are a number of established forums reporting into the CYPSPB including early childhood, 5-11, 11-19, partnership boards based upon the 3 children's networks and the Youth Council/Forum.

It is proposed that these are deleted and their work is taken forward via area-based forums, based on the three Children's Networks.

2.4 Local Safeguarding Children's Board

Within the current arrangements the LSCB is currently a stand alone body set out in legislation. Under the new independent chair it will bring forward its own recommendations to align with the Children's Trust when necessary.

3. Development of a Children's Trust

3.1 What is a Children's Trust?

Section 10 of the Children's Act 2004 sets out the duty to co-operate to improve the well being of children by local authorities and their partners.

All Children's Trusts need to focus on a number of key priorities – which should be informed by their Joint Strategic Needs Assessment and clearly set out in their Children & Young People's Plan – including:

- identifying children and young people at risk of failure or harm, and intervening early to make sure children are safe and can thrive;
- narrowing the gap – especially in educational attainment – between vulnerable children and young people (like children in care) and others, while also improving the lives of all children; and
- reducing child poverty.

They should do this by:

- listening to the views of children and young people – as well as their parents and carers – about what services they need and are available, involving them (and their parents and carers) in delivering them;
- promoting joint working between all professionals working with children and young people;
- ensuring effective commissioning (i.e. planning and delivery) of services for children and young people – based on a robust analysis of their needs – and using resources flexibly and creatively (for instance by aligning or pooling budgets); and
- overcoming unnecessary barriers to sharing and using information.

The term Children's Trust applies to the whole system of children's services covering the work of partner agencies at every level, from the development of overall strategy to the delivery of front line services. **It is not a separate organisation in its own right.** Each partner retains its own responsibilities while working together to join up services.

3.2 Key issues to be considered in creating a Children's Trust are as follows:

There are two models for strategic interagency governance of a Children's Trust:

- i. Collaboration between partners, defined as governance and policy enacted by the various statutory bodies with the Council and Health as the accountable bodies based upon a duty to cooperate using section 31 of the Health Act 1999.
- ii. Partnership governed by legal agreement defined as governance and policy enacted through a Children's Trust board through a legal agreement between key partners.

It is proposed that Haringey should follow the second model (more details on model at Appendix 1).

This will provide a structure for:

- Leadership that includes managing pilot initiatives, joint commissioning, co-ordinating and managing changes in delivery mechanisms. There is a critical role in building and strengthening working relationships between agencies which meet the objectives of the Trust
- Joint planning, including the identification of budgets available for children's services from social care, education, health and other agencies. These can be pooled through legal agreements or aligned through sharing information on resources and spending to aid the development of fully costed plans.
- Joint commissioning of children's services to strengthen the integrated working of agencies and redesign of services for children.
- Preparation and submission of a Children & Young People's Plan setting out the Children's Trust's strategy for delivery of the 5 outcomes within the Every Child Matters Strategy for local children and young people.

4. Terms of Reference for Children's Trust

4.1 The vision of the Children's trust should reflect the vision within the current Children and Young Peoples Plan which is:

'We want every child and young person in Haringey to be happy healthy and safe with a bright future'

4.2 The draft terms of reference for the Children's Trust is set out below:

- To develop and publish a child and family centred outcome led vision for all children and young people in a Children and Young People's Plan which incorporates all partners strategies related to children and young people.
- To put in place robust arrangements for inter agency governance and performance measurement of all the Every Child Matters outcomes for children and young people.
- To develop integrated strategy, joint planning and commissioning , pooled and aligned budgets to deliver the Children and Young People's plan
- To deliver child safeguarding services through integrated processes, effective multi agency working underpinned by shared language and shared processes.

- To develop and promote integrated front line delivery organised around the child, young person or family rather than professional or institutional boundaries.

5. Membership of the Children's Trust

5.1 Consideration needs to be given to the representation on the Children's Trust ,current Membership of the CYPSP (currently 30 members) includes the following and suggested changes are highlighted for further consideration:

- 4 Local Authority Councillor representatives
 - Cabinet member for Children and Young People's Services (Chair)
 - **Leader of Council – to be ex-officio**
 - Cabinet member Safer Communities and Enforcement
 - Councillor X1
 - **Opposition councillor X1**
- 2 Local Authority Officers
 - Chief Executive
 - Director of Children and Young People's Services
- LSCB Chair
- 4 Teaching Primary Care Trust representatives
 - Non executive Directors X2
 - Chief Executive
 - Executive Director
- Haringey Police - Borough Commander
- Mental health Trust – Chief Executive/ Director of CAMHS
- Whittington Hospital - Chair of Trust /Chief Executive
- North Middlesex
- GOSH – Partnership Director of Operations
- Voluntary Sector - HAVCO
- 3 Voluntary Sector representatives – Community Link Forum **one from each of the Children's Network areas to ensure geographical representation**
- College of North East London – Principal
- Middlesex University - **delete**
- Learning Skills Council – Chief Executive
- Youth Offending Service – Head of Safer Communities
- 3 Children's Networks representatives - Head of each Children's Network
- 2 Haringey Youth Council – Nominations from Youth Council –
- 3 schools representatives (1 x Secondary, Primary and Special)
- 1 x sixth form college
- 1 x Job Centre Plus.

5.2 The structure of the Trust will follow a model well-established now by practice as follows:

- A Children's Trust Board reporting into the Local Strategic Partnership acting as the thematic board for Children and Young People's services.
- A Children's Trust Executive Performance Management Group who act as the management group for the Children's Trust.
- Children's Trust Sub Groups based on services targeted on local needs (via the 3 Children's Networks) or sub groups based upon the 5 outcomes set out in the Children and Young peoples plan.
- Occasional 'task and finish' groups to focus upon specific issues.

The trust would be governed in accordance with the Nolan principles which will be set out in the formal documents setting up the Children's Trust.

5.3 Children's Trust Executive Performance Management Group Role:

The Executive Performance Management Group will:

- Direct agenda and forward planning for the Trust
- Manage and monitor the implementation of the JAR Action Plan.
- Manage reporting arrangements between the Trust ,sub groups and LSCB
- Decision making in emergencies between Trust meetings
- Undertake performance management of key issues and outcomes from the Children and Young People's Plan.
- Ensure follow up of decisions made at Trust meetings.

5.4 Membership to include the following:

- Chair and Vice Chair of Children's Trust
- Director of Children and Young people's Service
- Borough Commander
- Chief Executive of PCT
- HAVCO

5.5 Creation of Sub Groups to support the work of the Children's Trust:

The creation of a sub group structure to the Children's Trust needs to encompass the facilitation of multi agency delivery of the Children and Young People's Plan in a framework that is understandable to all members of the Trust Board and delivers the outcomes set out in the plan.

There are two options:

Option 1

Three sub-groups based on the 3 Children's Networks: North, South and West within the Borough. The groups remit would include the following as part of a core offer, with cross-cutting working groups for more wide-reaching issues including disability and the post 16 agenda:

- Children's centres.
- Parenting.
- Play
- Early years.
- Extended schools.
- Health.
- Safeguarding.

These sub-groups could co-opt additional locally based members, drawing particularly on voluntary sector representatives

Option 2

5 sub-groups formed to address each of the 5 Key Outcomes of Every Child Matters and in line with the national Children's Plan and our local Children and Young People's Plan:

- Be Healthy.
- Stay Safe.
- Enjoy and Achieve.
- Make a Positive Contribution.
- Achieve Economic Wellbeing.

Appendix 1 Interagency Children's Trust Models

The two models referred to in the paper are a Collaborative Model and a Legal Framework Model.

The collaborative model is as currently exists through the Children and Young People Partnership Board. The key determinant of the role of the members of the Partnership Board is set out in the aims as in para 2.1 of the main report.

The legal framework model could be based upon a Partnership Agreement which sets out membership, functions responsibilities and protocols, key arrangements for decision making, ownership of the Children and Young People's Plan, integrated working, joint commissioning and the alignment and management of budgets including pooled budgets. Such a partnership agreement would be signed up to by all agency members of the Trust.

Responsibilities (including the Latest laming recommendations) for partners could be defined within the partnership agreement in the following terms:

- Take responsibility for developing, publishing and monitoring the Children and Young People's Plan.
- Ensure that the 'duty to co-operate is understood and acted upon within their agency.
- Ensure that the needs assessment that informs the CYP Plan is regularly reviewed, with particular attention paid to those children in need of protection.
- Ensure that all assessments of need for children and their families include evidence from all the professionals involved in their lives and must include direct contact with the child.
- Ensure that in respect of safeguarding of children :
 - All referrals to children's services from other professionals lead to an initial assessment including processes to require direct involvement with the child or young person and their family and direct engagement and feedback with the referring professional.
 - Core group meetings, reviews and casework decisions include all the professionals involved with the child.
 - Records are kept of such meetings including the written views of those unable to attend.
 - Formal resolution procedures are in place for managing conflict of opinions between professionals from different agencies.
 - All agencies have well understood referral processes which prioritise the protection and well being of children.
 - Named representatives from the police service ,and the health service are co-located and active partners within each children's social work department
- Represent their agencies and bring experience and knowledge about other sectors and organisations; however the primary duty will be to act in the interest of children and young people.
- Ensure that all staff within their agency who have contact with children are aware of their safeguarding responsibilities and are supported to carry out any designated role with regard to partnership work including integrated working, CAF, area based projects and sharing information.

- Ensure that actions to support the Trust are firmly bedded within their agency and that for all staff who work with children there is adequate skills, training and professional development in understanding child development and recognising potential signs of abuse or neglect.
- Ensure that there is multi agency training in place to create a shared language and understanding of local referral procedures, assessment , information sharing and decision making across all services who work to protect children
- Ensure that their agency makes an appropriate contribution to the resourcing of the delivery CYP Plan.
- Ensure that partners consistently apply the Information Sharing Guidance published by the DCSF and DCLG
- Ensure appropriate consultation with parents and other stakeholders on the work of the Trust.
- Ensure that reports, policies, procedures and decisions of the Trust are disseminated effectively within their agencies.
- Contribute to the development of robust and effective monitoring and performance arrangements.
- Commit to attending a minimum of meetings and nominate a named deputy who meets the membership criteria to attend up to balance of all meetings a year.
- Actively support the work of the Trust particularly sub groups to undertake any necessary research or additional work.
- Actively contribute to Joint Area Reviews of Children Services.
- Review this agreement on a regular basis in the light of outcomes for children.



haringey strategic partnership

Meeting: Children and Young People's Strategic Partnership

Date: 7 April 2009

Report Title: Children and Young People's Plan Update

Report of: Director of the Children and Young People's Service

Summary

This report provides an update on progress with preparing the new Children and Young People's Plan.

Recommendations

To note the progress to date.

Financial Comments

The costs associated with the preparation of the CYPP in terms of staff time and printing will be met by partners. The staff and printing costs in the Children and Young People's Service will be met from agreed service budgets.

Legal Comments

All Children's Services are required to have a CYPP in place. The CYPP enables all partners to work together for the benefit of children and young people to achieve the targets and ambitions contained in the plan. An annual evaluation is a requirement

Equalities Implications

Some universal services are delivered for all children and young people and their families by the services represented on the partnership. A key focus for all services is to narrow the gaps thereby improving young people's life chances. All young people need support to be able to achieve and in the majority of cases support is provided through the young person's family and universal services especially schools. In some cases young people need access to additional help and support through targeted support services. The CYPSP will ensure that the CYPP includes a focus on narrowing the gap, and ensuring that the systems and

procedures for referral, assessment and the delivery of targeted services are efficient and effective and lead to better outcomes for young people.

For more information contact:

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Background

1. At the last CYPSP meeting it was agreed that the CYPSP should become a Children's Trust, and as such the new Children and Young People's Plan will be the key plan for all partners who are delivering services for children and young people. The decision at the last CYPSP meeting was to extend the current CYPP until September 2009 to allow time for the new CYPP to be prepared. The DCSF has prepared guidance for the new CYPP and the plan should be themed around the five Every Child Matters outcomes.
2. The proposal is to have a ten year strategic CYPP with three year implementation plans. The JAR Action Plan will form the first three years of the CYPP implementation plan for stay safe.

Progress with the new CYPP

3. Since the last CYPSP meeting there has been significant progress with the preparations and planning for the new CYPP.

CYPP working group

4. A partnership working group has been constituted with representatives from across the CYPSP. The group is meeting on a monthly basis until August and two sub groups have been formed by the group. One is focused on the needs assessment and the second on the consultation work that underpin the new CYPP. The intention is to form a third group from May for workforce development which will ensure that there is consideration of the CYPP from a workforce development perspective.

Needs assessment

5. The working group has prepared a proposal for the needs assessment which draws together existing needs assessments from across all partner groups and will include any gap analysis. The needs assessment will be presented under the five Every Child Matters outcomes and also considered across each of the three Children's Networks.

Consultation

6. The working group has prepared a paper on the proposed consultation process. This includes all the stakeholders listed in the DCSF guidance and has a strong emphasis on seeking the views of children and young people. The consultation will firstly focus on the outcomes of the 2020 Vision Day with stakeholders in October 2008 and will be available on line and also in hard copy format. The results of that exercise will then feed into the second stage of consultation on the content of the CYPP. There will be a range of specific activities to gain the views of young people including an art competition.

Delivering the plan

7. Once the implementation plan is at an early draft stage, probably June 2009, there will need to be a resource assessment of the plan with all partners. This will be part of the pooling and alignment of budgets and resources to ensure we can deliver the new CYPP across the partnership.

Format of the implementation plan

8. There is DCSF guidance on the content of the new CYPP which helps to inform the format. The format of the implementation plan has been discussed with partners as they were keen to consider the monitoring and evaluation of the plan at an early stage of planning and as part of that discussion to start to consider possible formats.

9. Timeline

A timeline as been prepared to ensure the plan is in place for September 2009.

Conclusion

10. It can be seen from the summary of actions to date that all partners have worked together and made a good start on preparing for the new CYPP. It is proposed that there will be an item on future CYPSP agendas to provide an update on progress.

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Meeting: Children and Young People's Strategic Partnership

Date: 7 April 2009

Report Title: Performance Monitoring of Non LAA Information

Report of: Director of the Children & Young People's Service

Summary

At the last meeting the CYPSP requested a report on monitoring of areas that fall outside the existing local area agreement (LAA). The current report summarises past, and anticipated future, developments which highlight some of the areas that are and are not covered by the present performance monitoring.

Recommendations

The CYPSP notes the current arrangements for monitoring the children and young people's plan and the LAA and the possible future developments.

The CYPSP considers whether it wishes officers to explore the possibility of adding any indicators to the current monitoring information to cover missing elements of the ECM outcomes such as Making a Positive Contribution. Or whether this should be left for consideration as part of the development of the new children and young people's plan.

Financial/Legal Comments

N/A.

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Current Situation

- 1 Before the introduction of the Local Area Agreement (LAA) score card the CYPSP used to receive a set of key indicators at each meeting, all of which were matched to the five ECM outcomes. For reference a list of these are attached at appendix 1.
- 2 Since the introduction of the new (LAA) in 2008 the CYPSP has been receiving a quarterly performance scorecard based on the indicators included in the LAA.

The indicators in the score card fall into five groups:

- LAA improvement targets – these are taken from the 35 priority indicators in Haringey's Local Area Agreement. Targets for these indicators are agreed with Government and the outcomes will be monitored by Government
- LAA Local targets - these are taken from the local priorities included in Haringey's Local Area Agreement, but are not part of the 35 improvement targets. Targets are set locally for these indicators and will be monitored locally by the Haringey Strategic Partnership and appropriate theme boards such as the CYPSP
- Stretch targets - originally each theme board had 3 stretch targets, agreed in the first phase of the Local Area Agreement in 2007. They have been carried forward into phase two of the LAA (which covers 2008-11) either as improvement targets or as local targets.
- DCSF Mandatory - in addition to the 35 improvement targets there are statutory indicators identified by DCSF.
- Cross cutting indicators - as well as the indicators directly related to the CYPSP and children and young people the score card also includes some additional LAA Cross cutting indicators. These have been identified by the HSP as being of interest to more than one theme board, therefore they appear in the scorecards of two or more theme boards.

A list of the indicators that appear in the current CYPSP score card are included at appendix 2. With the exception of some cross cutting indicators they are all matched to the five Every Child Matters (ECM) outcomes.

- 4 In addition to the numerical performance indicators monitoring of the 20 priorities in Changing Lives, the children & young people's plan, has also taken place since its introduction in 2006. This has culminated each year in the annual evaluation of the plan which has been submitted as the Annual Performance Assessment (APA) to Ofsted. The most recent is "Stepping on Towards Excellence" the evaluation of Changing Lives published in 2008 and publicly available on the Haringey website.

Priorities and Indicators

- 5 The change from key indicators to the LAA score card changed the balance in the CYPSP's monitoring from indicators drawn just from the priorities of Changing Lives and the interests of the CYPSP to ones drawn from the LAA and Community Strategy priorities. Naturally some of these overlap with Changing Lives, but some aspects of Changing Lives are not represented in the scorecard.
- 6 With the change to the LAA scorecard some key indicators were lost from the quarterly monitoring, while some new ones were introduced to the CYPSP's regular monitoring processes. A more detailed report on this was presented to the CYPSP in May 2008.
- 7 Appendix three lists the Changing Lives priorities and relates them to indicators from the current LAA scorecard. In some cases the link is stronger than others or the indicator may only cover some aspects of the priority.
- 8 One of the most notable consequences of the changes is the absence of any indicators in the LAA quarterly set related to the ECM outcome Making a Positive Contribution, the 'enjoy' aspect of enjoy and achieve, or safe places where children can play or young people can go. There is also little or nothing on bullying and discrimination, or specifically on children and young people with disabilities. There are some indicators in the national set which could provide some related information such as young people's participation in positive activities or children and young people's satisfaction with parks and play areas if the data is available.
- 9 The current LAA scorecard also has none of the contextual information which was previously included in the key indicator set. For example numbers or rates children in care, or subject to a child protection plan.
- 10 The other major development has been the production of the JAR Action Plan which will also require monitoring. The monitoring process for this plan is still under development.

Future Developments

- 11 A new computer based system has been introduced in Haringey which will provide the LAA scorecard data in future. In addition it will produce exception reports for LAA indicators that are failing to reach their target. Exception reports will provide more information on those indicators missing their targets. The intention is that this will help theme boards to then have focused discussions on areas causing concern.
- 12 A new children and young people plan is being developed, due for publication in September 2009. This is likely to result in some changes

to the current 20 priorities. A report was presented to the last meeting of the CYPSP which included a list of the possible key themes emerging from the first stage of consultation. Part 9 of the Apprenticeships, Skills, Children and Learning Bill currently before Parliament includes the proposed legislation for Children's Trusts. If it goes ahead it will impose a duty on Children's Trusts to prepare a children and young people's plan, monitor it and produce an annual report. If this legislation goes ahead then the CYPSP or Children's Trust will need to ensure itself that it has an appropriate process for monitoring the priorities in the new children and young people plan. It is suggested that the working group developing the new children and young people's plan could also consider proposals for how the new plan will be monitored.

- 13 A report on the development of a Children's Trust appears separately on today's agenda. Amongst its proposals is the possible setting up of a children's trust executive performance management group which could (amongst other work) manage and monitor the implementation of the JAR Action Plan and undertake performance management of key issues and outcomes from the children and young people's plan.

Recommendations

- 14 The CYPSP notes the current arrangements for monitoring the children and young people's plan and the LAA and the possible future developments.
- 15 The CYPSP considers whether it wishes officers to explore the possibility of adding any indicators to the current monitoring information to cover missing elements of the ECM outcomes such as Making a Positive Contribution. Or whether this should be left for consideration as part of the development of the new children and young people's plan.

APPENDIX 1

CYPSP KEY INDICATORS PRE APRIL 2008

Be healthy
Number of Conceptions amongst 15-17 year olds per 1000 population
Infant Mortality (measured quarterly by following proxy measures) smoking during pregnancy breast feeding
Schools receiving Healthy Schools status
Stay safe
% of initial assessments completed in timescale
% of core assessments completed in timescale
Number of Children on the CPR and rate per 10,000 population
% of Children on the CPR reviewed in timescale
Number of Children Looked After (LAC) and rate per 10,000 population
% of LAC with 3+ placements in the year
Adoptions/Special Guardianship Orders (figure in brackets relates to the proportion of those looked after for 6 months or more)
School Travel Plans completed
Number of first time entrants to the youth justice system
Percentage of young people with closed disposal episodes in ETE
Enjoy & achieve
BV 43a – Percentage of SEN Statements completed in 18 weeks (excluding exceptions)
BV 43b – Percentage of SEN Statements completed in 18 weeks
% Children looked after for 12 months or more achieving 5+GCSE's A*-C
% Children looked after for 12 months or more achieving 5+GCSE's A*-G
% of LAC aged 16+ who left care in the year with 1+ GSCE at grades A*-G
% of children scoring 6 or more in all PSED scales
% of children scoring 6 or more in all CLL scales
KS1 Reading Level 2+
KS1 Writing Level 2+
KS1 Maths Level 2+
KS2 English Level 4+
KS2 Maths Level 4+
KS2 Science Level 4+
KS2 English Level 5+
KS2 Maths Level 5+
Value Added Measure KS1 to KS2
KS3 English Level 5+
KS3 Maths Level 5+
KS3 Science Level 5+
Value Added Measure KS2 to KS3
% achieving 5+ A* - C
% achieving 5+ A* - C (inc Eng and maths)
% achieving 1+ A* - G
Value Added Measure KS2 to GCSE/Equivalent

Value Added Measure KS3 to GCSE/Equivalent
% half days missed - absence in secondary schools
% half days missed - absence in primary schools
Schools with 6 th form: Avg point score of students entered for GCE/VCE A/AS
Make a positive contribution
Participation of young people in the youth service
Young people achieving an accredited outcome
Achieve economic wellbeing
Not in Education, Employment or Training (NEETs)
% 19 year olds qualified to Level 2
% 19 year olds qualified to Level 3

APPENDIX 2

INDICATORS INCLUDED IN CYPSP SCORE CARD

Note: NI 59, NI 62, NI 66 and NI 67 are new to the scorecard following the JAR action plan

Be healthy		
NI 51	Effectiveness of child and adolescent mental health (CAMHS) services	Improvement target
NI 53	Prevalence of breastfeeding at 6-8 weeks from birth	Local target
NI 56	Obesity among primary school age children in Year 6	Improvement target
NI 112	Under 18 conception rate	Improvement target
NI 113	Prevalence of Chlamydia in under 20 year olds	Improvement target
NI 126	Early access for women to maternity services	Improvement target
	Increase in the % of children immunised by 2nd birthday (MMR)	Local target
	Number of schools achieving healthy schools status	Local & stretch target
Stay safe		
NI 59	Initial assessments for children's social care carried out within 7 working days of referral	Improvement target
NI 60	Core assessments for children's social care that were carried out within 35 working days of their commencement	Improvement target
NI 62	Stability of placements of looked after children, number of moves	Local target
NI 66	Looked after children cases which were reviewed within required timescales	Local target
NI 67	Child protection cases which were reviewed within required timescales	Local target
NI 111	First time entrants to the Youth Justice System aged 10 – 17	Improvement target & Cross cutting target
	Victim Support services for children and young people	Local & Cross Cutting target
Enjoy and achieve		
NI 72	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	DCSF Mandatory
NI 73	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)	DCSF Mandatory
NI 74	Achievement at level 5 or above in both	DCSF Mandatory

	English and Maths at Key Stage 3 (Threshold)	
NI 75	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)	DCSF Mandatory
NI 83	Achievement at level 5 or above in Science at Key Stage 3	DCSF Mandatory
NI 87	Secondary school persistent absence rate	DCSF Mandatory
NI 92	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile	DCSF Mandatory
NI 93	Progression by 2 levels in English between Key Stage 1 and Key Stage 2	DCSF Mandatory
NI 94	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	DCSF Mandatory
NI 95	Progression by 2 levels in English between Key Stage 2 and Key Stage 3	DCSF Mandatory
NI 96	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3	DCSF Mandatory
NI 97	Progression by 2 levels in English between Key Stage 3 and Key Stage 4	DCSF Mandatory
NI 98	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	DCSF Mandatory
NI 99	Children in care reaching level 4 in English at Key Stage 2	DCSF Mandatory
NI 100	Children in care reaching level 4 in Maths at Key Stage 2	DCSF Mandatory
NI 101	Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	DCSF Mandatory
NI 198	Children travelling to school – mode of travel usually used	Local target
Achieve economic wellbeing		
NI 79	Achievement of a Level 2 qualification by the age of 19	Improvement & stretch target
NI 116	Proportion of children in poverty	Improvement target
NI 117	16 to 18 year olds who are not in education, training or employment (NEET)	Improvement & stretch target
Additional cross cutting indicators appearing in the CYPSP scorecard		
NI 1	% of people who believe people from different backgrounds get on well together in their local area	Local target
NI 4	% of people who feel that they can influence decisions in their locality	Improvement target
NI 6	Participation in regular volunteering	Improvement target
NI 7	Environment for a thriving third sector	Local target
NI 8	Adult participation in sport	Improvement

		target
NI 35	Building resilience to violent extremism	Improvement target
NI 123	Stop Smoking	Improvement target
NI 135	Carers receiving needs assessment or review and a specific carer's service, or advice and information	Improvement target
NI 140	Fair treatment by local services	Improvement target
NI 175	Access to services and facilities by public transport, walking and cycling	Local target

APPENDIX 3

CHANGING LIVES

The Haringey children and young people' plan 2006-9. Priorities in 2008
Evaluation

VULNERABLE CHILDREN & YOUNG PEOPLE

Priority one – We will improve outcomes for vulnerable children and young people through earlier intervention.

Related indicators NI 59, NI 60, NI 67

Priority two – We will continue to improve life chances for children in care and care leavers.

Related indicators NI 62, NI 66

Priority three – We will improve outcomes for children and young people with disabilities.

BE HEALTHY

Priority four – We will reduce the number of still births and babies who die before their first birthday.

Related indicators NI 53, NI 126, immunisation

Priority five – We will promote healthier lifestyles to children, young people and parents.

Related indicators NI 56, healthy schools

Priority six – We will prevent young people from developing mental health problems by strengthening their emotional well-being and self-esteem and improve services to those who have mental health needs.

Related indicators NI 51

Priority seven – We will work with young people to reduce teenage conception rates in Haringey as part of a broader aim to improve sexual health.

Related indicators NI 112, NI 113

STAY SAFE

Priority eight – We will reduce the incidence of specific dangers affecting some or all children and young people in the community in partnership with parents and the wider community and through the implementation of the Pan-London child protection procedures.

Related indicators NI 59, NI 60, NI 67

Priority nine – We will renew our efforts to reduce bullying, discriminatory incidents and the gang culture that young people have told us is most important to them.

Priority ten – We will create more safe places for children to play and for young people to go to through working with partners from Haringey Council, the police and the voluntary sector.

Priority eleven – We will reduce the numbers of children and young people who are involved in crime or become victims of crime.

Related indicators NI 111, Victim Support services for children and young people

ENJOY & ACHIEVE

Priority twelve – We will further improve the quality of early years education.

Related indicators NI72, NI 92

Priority thirteen – We will enable children and young people to enjoy wider opportunities through greater access to recreational, leisure and cultural activities.

Priority fourteen – We will improve attendance and raise standards of achievement for all children and young people reflected across all sections of our community.

Related indicators all DCSF statutory indicators

MAKE A POSITIVE CONTRIBUTION

Priority fifteen – We will empower children and young people to have a more effective voice in decision making.

Priority sixteen – We will ensure that children and young people living in Haringey are given wider opportunities to broaden their experiences.

Priority seventeen – We will work together to give a more positive profile to children and young people drawing attention to their positive contributions and celebrating their achievements.

ACHIEVE ECONOMIC WELL BEING

Priority eighteen – We will improve access to services for young people and parents that support them to be more economically active.

Related indicators NI 116

Priority nineteen – We will reduce the number of young people between the ages of 16 and 19 who are not in education, employment or training, especially those looked after by the local authority.

Related indicators NI 117

Priority twenty – We will improve the percentage of young people at age 19 qualified to Level 2 and Level 3

Related indicators NI 79 (for level two 2)

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FORUM UPDATES

Early Childhood Forum: 19 March 2009

Main issues arising from this, and the previous meeting, were the impact of the demands of the new Ofsted self assessment process and the early years foundation stage on private, voluntary and independent providers. Providers are concerned about the amount of extra paperwork expected from them with no additional staff or support. There is concern that it may result in some providers giving up or a decline in new providers entering the market. There was also concern about delay in response about capital funding applications. Possibility of having a meeting on commissioning for the voluntary sector is to be explored with the Community Link Forum.

There is a national entitlement for some free hours of early years education for three and four year olds. It was reported that in some areas settings are asking parents for a voluntary contribution, while some boroughs have said that settings cannot make any extra charge and a question was raised about the position in Haringey. It was also noted that parent's experience of using the Childcare Information Service varies.

There was the regular update on developments in Early Years Services. New national reports and strategies were also brought to the Forum's attention including the:

- Government's Play Strategy;
- Healthy Lives, Brighter Futures the Strategy for Young People's Health from Government;
- the Rose Review on the primary curriculum and
- an independent report from the Cambridge Review, Towards a New Primary Curriculum.

Five to Eleven Forum: 27 January 2009

The Forum had a presentation on the Primary and Pre-school (PPS) Programme. The programme aims to improve educational opportunities for children aged 0-11 by managing capital projects aimed at improving educational outcomes in primary schools, early years quality and access, children's centres and extended services. The presentation covered the scope of the programme, the streams of work involved and the main projects within it that had either started or were due to start soon. This was followed by a discussion which raised points on priorities and decision making processes and the importance of having an overview of all the work taking place, or planned, for an individual site.

The second item was part of the forum's continuing review of the Every Child Matters Outcomes. At this meeting the focus was on the staying safe outcome. Discussion emphasised the importance of training having an educational perspective which clarifies the roles and expectations.

Eleven to Nineteen Forum: 17 March 2009

The Forum meeting was devoted to teenage pregnancy. There was a joint presentation from the Associate Director of Public Health for children and young people and the Teenage Pregnancy Coordinator. After the presentation the meeting broke into small groups to consider what was already in place and what more could be done in response to each of the risk factors identified as contributing to teenage pregnancy.

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